

MUCKAMORE ABBEY HOSPITAL INQUIRY
SITTING AT CORN EXCHANGE, CATHEDRAL QUARTER, BELFAST

HEARD BEFORE THE INQUIRY PANEL
ON WEDNESDAY, 8TH JUNE 2022 - DAY 3

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1 THE INQUIRY RESUMED ON WEDNESDAY, 8TH JUNE 2022 AS
2 FOLLOWS:

3
4 MR. DORAN: Chair, the Inquiry will hear two opening
5 statements this afternoon. First, Andrew McGuinness 14:01
6 will speak on behalf of the Department of Health. We
7 then propose to have a short break, and after that,
8 Mark Robinson QC, will be addressing you on behalf of
9 the Police Service of Northern Ireland.

10 CHAIRMAN: Okay. Thank you very much indeed. Yes, 14:02
11 Mr. McGuinness, thank you.

12 MR. McGUI NNESS: Yes. Good afternoon, Chairman,
13 hopefully everyone can hear me, and those on-line as
14 well?

15
16 SUBMISSION BY MR. McGUI NNESS:

17
18 MR. McGUI NNESS: My name is Andrew McGuinness. I
19 appear on behalf of the Department of Health. I am
20 instructed by Mrs. Erwin of the Departmental Solicitors 14:02
21 Office.

22 CHAIRMAN: Just hold on one second, Mr. McGuinness,
23 because I think we might need to increase the volume.
24 I am sorry, we have got to make sure -- because we've
25 got a fan going, and we need to make sure that it's 14:02
26 working on the feed. Okay. Okay. Thank you. I'm
27 sorry to interrupt you.

28 MR. McGUI NNESS: No, I'll start again and hopefully
29 that does sound better now, sir. Sir, my name is

1 Andrew McGuinness. I'm a barrister instructed on
2 behalf of the Department of Health. I am instructed by
3 Ms. Sara Erwin of the Departmental Solicitors Office
4 and also instructed with me, sir, and who wasn't
5 introduced earlier on, is Ms. Tremlett, who you and the 14:02
6 Panel will see more of in due course.

7
8 I have a number of departmental officials present
9 today, including the Permanent Secretary of the
10 Department of Health. 14:03

11
12 The Department of Health, sir, has been known as such
13 from 2016. However, in December 1999, when the Terms
14 of Reference for this Inquiry commenced, it was known
15 as the Department for Health, Social Services and 14:03
16 Public Safety. I intend to use the shorthand of the
17 Department today when I refer to it in this statement.

18
19 It is intended that this opening statement be
20 relatively short. That's not in any way to be 14:03
21 disrespectful to this Inquiry or to those who have and
22 will come to this Inquiry to give evidence about the
23 abuse that they have suffered. Rather, it is intended
24 to reflect the fact that the Department is conscious
25 that at this stage we are at or close to the beginning 14:03
26 of the hearing stage of this Public Inquiry process. A
27 process that we are confident will be comprehensive,
28 searching and probing. A process that is welcomed by
29 the Department, and which the Department pledges to

1 engage in fully and transparently.

2
3 I intend, within this opening statement, to touch upon
4 the following four issues. Panel, you will forgive me
5 if I tread upon some of the information that you were 14:04
6 provided both on Monday and yesterday by your counsel,
7 Mr. Doran, however, I consider that the matters that
8 I'm going to raise with you and bring to your attention
9 bear some repetition, even if much more inelegantly
10 given than that by Mr. Doran yesterday. 14:04

11
12 The first thing I intend to deal with is an outline of
13 the health and social care system during the relevant
14 time period. The second issue will be an outline of
15 the Department's operational structures and their 14:04
16 interaction with other healthcare providers. The third
17 issue will be an outline of the Department's actions
18 following the allegations of abuse at Muckamore
19 arising. And, finally, to deal in a short fashion with
20 the Department's engagement with this Inquiry so far. 14:05

21
22 The comments I make at this stage are very much
23 intended to be embryonic. I will touch upon some
24 reports already commissioned into the Muckamore Abbey
25 Hospital, which I'm going to refer to as Muckamore, 14:05
26 with your permission for convenience, and upon
27 acceptances of the issues which the reports that have
28 been compiled to date have identified.

1 These issues have been recognised by the Department,
2 which has apologised for them on behalf of the health
3 and social care family. The Department's
4 acknowledgement of the issues identified in earlier
5 reports is, however, not in any way to be taken as a 14:05
6 comprehensive or completed view in respect of any
7 failings and causes of abuse. Rather, it is a
8 reflection of the more limited and focused nature of
9 the reviews to date, along with the recognition of the
10 need for a comprehensive overview which this Inquiry 14:05
11 has been set up to facilitate.

12
13 Ultimately, this led to the Minister initiating this
14 fully independent Inquiry process under the 2005 Act,
15 with its attendant statutory powers and extensive terms 14:06
16 of reference. The Department wish to make it clear at
17 this stage that these comments are in no way an attempt
18 to preempt the findings of this Inquiry.

19
20 Now if I can turn to the health and social care system 14:06
21 in Northern Ireland at the time. Uniquely within the
22 United Kingdom, Northern Ireland has a fully integrated
23 system of personal social services with healthcare, and
24 we refer to this as the health and social care family.
25 Health and Social Services were integrated in 1973, 14:06
26 following the Health and Personal Social Services
27 Northern Ireland Order 1972. Since then there have
28 been numerous restructuring exercises following broad
29 patterns established across the United Kingdom.

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The period of this Inquiry's Terms of Reference - December 1999 to June 2021 - have seen a number of significant structural changes and as of 1st April of this year, there was a further significant change. whilst the most recent changes are of some relevance, it is intended to concentrate on the health and social care structure prior to April of this year.

14:07

In terms of hierarchy of health and social care in Northern Ireland, the Department of Health, headed by the Minister of Health, sits at the top of the tree. Essentially the Minister's strategic vision and priorities for health and social care within Northern Ireland are implemented by the Department. The Department also manages the general funding of health and social care services from the allocation provided to it by the Northern Ireland Executive.

14:07

14:07

Section 2 of the Health and Social Care (Reform) Act (Northern Ireland) 2009, places upon the Department a general duty to promote an integrated system of healthcare and social care. The statutory responsibility for the provision of services is placed upon the Department. The Department in turn secures the provision of services through bodies with distinct delegated responsibilities. While services are provided via these arm's length bodies, or ALBs as I will refer to them, the department retains ultimate

14:08

1 responsibility and accountability for all aspects of
2 the service.

3
4 up until April this year the Department discharged its
5 duty in terms of service commissioning and provision 14:08
6 primarily by devolving the exercise of its statutory
7 functions to the health and social care boards, or the
8 Board, as I call it. And also to the Public Health
9 Agency and to a number of other health and social care
10 bodies created to exercise specific functions on its 14:08
11 behalf. One such body is the RQIA, who is before you
12 as a core participant. This is responsible for
13 monitoring and inspecting the availability and quality
14 of the regulated health and social care services in
15 Northern Ireland and to encourage improvements in the 14:08
16 quality of those services. All of these health and
17 social care bodies are accountable to the Department,
18 which is in turn accountable, through the Minister, to
19 the assembly for the manner in which this duty is
20 performed. 14:09

21
22 The Health and Personal Social Services Northern
23 Ireland Order 1972, established the modern health and
24 social care structure. It set up geographical health
25 and social services boards, with Article 17 specifying 14:09
26 the key functions of these boards with respect to the
27 administration of health and personal social services.
28 These included the exercise of such functions on behalf
29 of the relevant predecessor to the Department as it

1 directed.

2
3 In December 1999, there were four Health and Social
4 Services Boards. The Board with responsibility for
5 Muckamore, as we heard yesterday, was the Eastern 14:09
6 Health and Social Services Board. These four boards
7 function as agents of the Department and were charged
8 with, amongst other things, identifying the health and
9 social care needs of people living within their area
10 and to commission services to meet those needs. This 14:10
11 involved commissioning contracts for care services with
12 the Health and Social Care Trusts.

13
14 In December 1999, there were 18 Health and Social Care
15 Trusts. These Trusts provided direct care services to 14:10
16 people, to include hospital and community care, and
17 employed most of the staff in the Northern Ireland
18 health and social services sector. The relevant Trust
19 with responsibility for services at Muckamore in 1999
20 was the North and west Belfast Health and Social 14:10
21 Services Trust. Ultimately this Trust merged with five
22 others to become the Belfast Health and Social Care
23 Trust in April 2007.

24
25 As part of the Northern Ireland Executive Review of 14:10
26 public administration, subsequent reforms streamlined
27 the health and social care system and led to the Health
28 and Social Care (Reform) Act (Northern Ireland) 2009.
29 This Act amalgamated and replaced the previous four

1 health and social services boards and replaced them
2 with a single regional health and social care board,
3 colloquially known as "the Board". This single health
4 and social care board, working in conjunction with the
5 Public Health Agency, commissioned services to assess 14:11
6 needs and to promote general health and wellbeing.
7 These services were provided by six newly established
8 Health and Social Care Trusts and other health and
9 social care ALBs.

10
11 The integration of the four boards was seen as
12 facilitating strategic change. Such is the shifting
13 away from institutional to community based care. It
14 was designed to provide the opportunity for a
15 comprehensive assessment of both health and social care 14:11
16 needs. Local commissioning groups, which were
17 committees of the Health and Social Care Board, were
18 able to establish local priorities and commission
19 services to meet the spectrum of care needs within
20 their own areas. It was considered that a single 14:11
21 budget located within the board would promote the
22 coherent development of objectives within a unified
23 strategic planning process, spanning acute and
24 community based care.

25
26 The range of functions being performed by the board was
27 three fold. Firstly, in response to the strategic
28 context set by the Department through a commissioning
29 direction to the Board, it was responsible for

1 commissioning the provision of health and social care
2 and other related interventions. This was organised
3 around a commissioning cycle. This cycle consisted of
4 the assessment of need, strategic planning, priority
5 setting and resource acquisition. It also addressed
6 these by agreeing with providers the delivery of
7 appropriate services. The Board also monitored
8 delivery to ensure that services met established
9 quality standards and evaluated how needs had changed.

14:12

10
11 The second function it undertook was performance
12 management and service improvement. It was required to
13 develop a culture of continuous improvement in the
14 interests of patients, clients and carers, by
15 monitoring health and social care performance against
16 relevant targets and standards. This included promptly
17 and effectively addressing poor performance through
18 appropriate interventions and service development, as
19 well as identifying and promulgating best practice and,
20 where necessary, the application of sanctions.

14:12

14:13

14:13

21
22 Thirdly, the Board was responsible for resource
23 management. That is ensuring the best possible use of
24 the resources both in terms of quality, accessible
25 services for users and value for money for the
26 taxpayer.

14:13

27
28 The Board was accountable for its performance and for
29 ensuring that appropriate assurance mechanisms were in

1 place. This obligation rested with the Board's board
2 of directors. It was the responsibility of the Board
3 to oversee the Trust's performance in delivery of
4 commission services and to address emerging issues in
5 the first instance.

14:13

6
7 The Board was responsible for monitoring and reporting
8 to the Department on the implementation of statutory
9 functions that had been delegated to the Trusts under
10 schemes of delegation as part of its performance and
11 assurance responsibilities.

14:14

12
13 The health and social care structures at that stage
14 were unique to Northern Ireland because in England,
15 Scotland and Wales social services remained the
16 responsibility of local authorities. Trusts were
17 independent, corporate ALBs within the health and
18 social care system within Northern Ireland, responsible
19 for the delivery of health and social care services in
20 line with ministerial priorities, standards and
21 targets, and as commissioned by the Board. Trusts were
22 responsible for exercising the statutory functions
23 which were delegated to them.

14:14

14:14

24
25 The 2009 Reform Act placed a specific duty on each
26 Trust to exercise its functions with the aim of
27 improving the health and social wellbeing of, and
28 reducing the health and inequalities between those for
29 whom it provides health and social care. Each Trust

14:14

1 was accountable for its performance and for ensuring
2 that appropriate assurance mechanisms were in place.

3
4 This obligation rested with the Trust's board of
5 directors. It was the responsibility of the Trust 14:15
6 Board to manage local performance and to manage
7 emerging issues in the first instance. Trust Boards
8 remain presently responsible for performance management
9 and assurance in respect of all of the Trust's
10 activities. 14:15

11
12 Prior to the Health and Social Care Act Northern
13 Ireland 2022, Trusts were accountable to the Board for
14 the availability, quality and efficiency of services
15 they provided against agreed resource allocations. 14:15
16 They were also accountable to the Minister through the
17 Department and the Board for performance against
18 ministerial targets, including compliance with any
19 statutory obligations.

20 14:15
21 The 2002 Act makes a number of significant changes to
22 the landscape of health and social care within Northern
23 Ireland. Whilst this is on its face outside the Terms
24 of Reference of this Inquiry, it is likely to be of
25 relevance to the Inquiry in terms of its consideration 14:16
26 of the legal and regulatory framework and any
27 recommendations the Inquiry might make.

28
29 The 2002 Act was introduced to strengthen the system,

1 to remove complex and bureaucratic structures, to
2 ensure clarity in relation to accountability and
3 decision-making.

4
5 The effect of the 2002 Act was to dissolve the Board 14:16
6 and to transfer its powers, duties and
7 responsibilities, including commissioning, performance
8 management and resource management to the Department.
9 Responsibility for oversight and performance management
10 is now placed within the Department under the new 14:16
11 Strategic Planning and Performance Group, the acronym
12 for which is SPPG.

13
14 The Health and Social Care Trusts are now directly
15 responsible and accountable in respect of their 14:16
16 delivery of health and social care functions to the
17 Department.

18
19 If I might now turn to the Department's operational
20 structures that were in place. 14:17

21
22 In due course the Inquiry will no doubt seek detailed
23 written evidence around the governance structure within
24 the Department. However, at this stage it may be
25 useful to provide an outline of this. Some of the 14:17
26 relevant groups within the Department that reported to
27 the Permanent Secretary, and through him to the
28 Minister, which this Inquiry will consider are:
29 Firstly, the Social Services Policy Group. This is

1 headed by the chief social work officer. It is
2 responsible for policy, legislation, for professional
3 advice in relation to social work and social care
4 services. It is responsible for services for families
5 and children, older people, and importantly to this
6 Inquiry, people with disabilities. 14:17

7
8 within this group sits the disability and older persons
9 directorate, and within this directorate sits at
10 present the Muckamore Abbey Review Team. This review 14:17
11 team was set up in 2019 after the allegations of abuse
12 came to light and it is responsible for overseeing the
13 implementation within the health and social care sector
14 of actions and recommendations which are found in the
15 Muckamore Health and Social Care Action Plan, and I'm 14:18
16 going to refer to that as the action plan.

17
18 This Muckamore Abbey Review Team also provide support
19 for the Muckamore Development Assurance Group.
20 Finally, it is responsible for supporting the 14:18
21 Department's response to this Inquiry.

22
23 The next relevant group that I might turn to is the
24 Chief Nursing Officer group. This is led by the chief
25 nursing officer, and this group is responsible for 14:18
26 leading the nursing, midwifery, and allied health
27 professionals, contributing to the development and
28 implementation of the health and social care policy.

29

1 we also have the chief medical officer group. This is
2 led by the chief medical officer and this group has
3 three main areas of responsibility.

4
5 Firstly, it provides professional medical and 14:18
6 environmental health advice to ministers and
7 departments to help inform policy decisions throughout
8 the Department. Secondly, it provides public health
9 policy, including health promotion, disease prevention,
10 emergency planning, health protection and environmental 14:19
11 health. And, thirdly, safety and quality policy,
12 including standards and guidelines, professional
13 regulation and adverse incident reporting and learning.

14
15 The strategic planning performance group, which I've 14:19
16 referred to already today, has been incorporated into
17 the Department following the dissolution of the Board.
18 This is responsible for planning, improving and
19 overseeing the delivery of effective high quality and
20 safe health and social care services for the people of 14:19
21 Northern Ireland.

22
23 Finally, the resources and performance management group
24 is responsible for policy and governance arrangements
25 and in respect of the allocation of finance. 14:19
26

27 Of course those aren't all of the groups within the
28 Department, but they're certainly the ones that it
29 seems to us are relevant to bring to your attention at

1 this stage.

2

3 The Minister and Permanent Secretary are supported by
4 the Departmental Board and by the top management group.

5 The Departmental Board's role is to scrutinise the 14:20
6 governance and performance of ALBs and the
7 implementation of the ALBs assurance and accountability
8 arrangements within the Department.

9

10 An additional level of scrutiny is provided by the 14:20
11 Department's audit and risk assurance committee, who
12 advise the Permanent Secretary as the Departmental
13 accounting officer through the Departmental Board, on
14 the quality of assurances they receive about strategic
15 processes for risk management, governance, internal 14:20
16 control and the integrity of financial statements.

17

18 Importantly, this committee includes a number of
19 members external to and independent from the
20 Department. 14:20

21

22 whilst ALBs are sponsored by the Department as a whole,
23 individual branches within the Department conduct those
24 sponsorship responsibilities. These branches engage
25 specifically with the arm's length body and are their 14:21
26 everyday points of contact. For example, the
27 Regulation Quality and Improvement branch within the
28 chief medical officer's group carries out the
29 day-to-day sponsorship work of the RQIA.

1
2 Policy are professional leads within the Department, to
3 varying extents, are responsible for ensuring
4 arrangements are in place to monitor and to report on
5 policy and strategy within the areas of responsibility. 14:21
6 They take the lead on issues of assurance with regard
7 to professional disciplines and otherwise engaging with
8 monitoring and contributing to ALB governance.

9
10 Along with the ongoing engagement with ALBs, those 14:21
11 bodies are required to submit bi-annual assurance
12 statements to the Department to assist in ensuring the
13 continuing robustness of internal governance. Annual
14 governance statements are also required. These
15 statements are reviewed to determine if the information 14:21
16 provided was in line with the Department's knowledge of
17 the body and any risks it was facing. Mid and end year
18 accountability reviews of arm's length bodies ensure
19 both the robustness of the assurance is provided and
20 hold ALBs to account for their performance against 14:22
21 organisational and service delivery priorities.

22
23 The Inquiry should be aware that exceptionally there
24 was a suspension of the assurance calendar for a period
25 during the Covid-19 pandemic. This was as a result of 14:22
26 departmental resources being re-prioritised to deal
27 with the exceptional issues caused by the Coronavirus
28 pandemic.

1 Given the Department did not have a direct operational
2 role in Muckamore, and its governance, it is likely
3 that the Inquiry will want to consider how information
4 flowed upwards to the Department from the relevant
5 arm's length bodies - including the Belfast Trust, the 14:22
6 Board, the RQIA - the Inquiry is likely to want to
7 consider the extent to which the assurance mechanism
8 between the Department and other bodies was
9 sufficiently robust, and insofar as relevant
10 information was not being provided to the Department, 14:22
11 was this as a result of the system not working as it
12 was designed or more systemic flaws?

13
14 Turning to the Departmental response to allegations of
15 abuse now, sir. 14:23

16
17 As can be seen from what has been already said, it is
18 for the Department to implement the Minister's
19 strategic vision and priorities for health and social
20 care. The vision itself provides an overarching 14:23
21 direction of travel that should reflect already
22 well-established policies and strategies.

23
24 I want to say something within this chapter about the
25 policy direction, and it's clear that the policy 14:23
26 direction from the 1990s - and as touched upon
27 yesterday by Mr. Doran - has been a clear and
28 consistent commitment that no one should be required to
29 live in long-stay institutions and that people with

1 learning disabilities should be adequately supported to
2 live independently within a community setting. They
3 should be provided with opportunity and support to
4 enable them to maximise their potential to fully engage
5 with the communities and with wider society.

14:23

6
7 The defining principle is that resettlement should be
8 offered where it is clinically appropriate, meets the
9 patient's needs, has the potential to better the life
10 of the patient, and is in line with the wishes of the
11 patient and their family where this is appropriate.

14:24

12
13 This policy direction has been reflected in a number of
14 policy documents, to include the second report of the
15 Bamford Review in 2005, entitled "Equal Lives". This
16 report sought, amongst other things, to identify the
17 needs of people with learning disabilities and to
18 develop appropriate policies for promoting their health
19 and quality of life. The Equal Lives Report was the
20 second report from the Bamford Review. This review was
21 set up in 2002 as an independent review of the law,
22 policy and provision affecting people with mental
23 health needs or a learning disability within Northern
24 Ireland. It was overseen by a steering committee
25 comprising representatives from professional and other
26 interested groups in the mental health and learning
27 disability fields. This report sets out a vision for
28 services for people with a learning disability. It
29 identified a series of objectives and then provided a

14:24

14:24

14:24

1 jigsaw of recommendations to provide a coherent
2 framework for guiding the delivery of a programme of
3 change.
4

5 The Transforming Your Care Report 2011, restated the 14:25
6 commitment to ensuring that no one should be required
7 to live in long stay institutions and supporting those
8 with learning disabilities within the community.

9 Substantial steps have been taken to date to comply
10 with the policy direction, and inpatient numbers in 14:25
11 Muckamore are 38 as of 27th April of this year, and
12 have been reduced to 37, as updated by Mr. Doran
13 yesterday. This is from a figure of 318 in 2005. The
14 resettlement of those patients who remain within
15 Muckamore is highly complex, requiring significant 14:25
16 community infrastructure, and it has been hampered by
17 the impact of Covid-19 and by the necessity to protect
18 these extremely vulnerable patients.
19

20 It is against this general policy background that the 14:26
21 allegations of abuse by a member of staff on a patient
22 came to light initially in 2017. This was brought to
23 the attention of the Department, and the existence of
24 CCTV recording of the incident emerged. The Department
25 raised concerns with the Belfast Trust about the 14:26
26 handling and reporting of the allegations, and further
27 concerns emerged following retrospective viewing of the
28 CCTV footage.
29

1 The Belfast Trust commissioned an independent Level 3
2 Serious Adverse Incident Review - that's an SAI - of
3 safeguarding arrangements, which was completed in
4 December 2018, with a "way to go" report.

14:26

5
6 In response to this report, the Permanent Secretary and
7 senior departmental officials, including the chief
8 social work officer and the chief nursing officer,
9 attended a meeting in December 2018 with a number of
10 families whose relatives had been affected by the abuse 14:26
11 allegations, to brief them on the finding of the SAI
12 review. As the Department is the body ultimately
13 responsible for health and social care, and in
14 circumstances where no Minister was in post as a result
15 of the absence of a Northern Ireland Executive, the 14:27
16 Permanent Secretary apologised to families of Muckamore
17 patients at this meeting for what had happened to their
18 loved ones whilst in the care of the Hospital. He was
19 appalled and angered that vulnerable people were let
20 down. At the same time he identified the need for 14:27
21 urgent action by the health and social care system as a
22 whole in response to the recommendations of the report.
23 Consequently, in January 2019, the Permanent Secretary
24 wrote to the Chief Executive of the Board to the five
25 Health and Social Care Trusts and the RQIA, inviting 14:27
26 them to attend a meeting at the end of January to
27 formulate a plan to implement the review
28 recommendations and its commitments to the families.
29 At that meeting he set out expectations for the

1 delivery of his commitments and the development of a
2 health and social care action plan and appropriate
3 associated governance arrangements.
4

5 A Muckamore health and social care action plan, or the 14:27
6 action plan, was developed. Progress on this plan is
7 monitored by the Muckamore Departmental Assurance Group
8 established in August 2019. The objectives of that
9 assurance group are, firstly, to ensure that the
10 services being delivered at Muckamore continue to be 14:28
11 safe, effective and fully human rights compliant;
12 secondly, to ensure that the commitment given by the
13 Permanent Secretary to resettle patients is met and the
14 issue of delayed discharges is addressed; thirdly, to
15 ensure that the team on site at Muckamore is given the 14:28
16 support and resource necessary to achieve their and
17 these goals; and, fourthly, to ensure that the lessons
18 learnt from Muckamore, to include those identified in
19 the SAI report, and the more recent report, are put
20 into practice consistently on a regional basis in line 14:28
21 with wider policy for services for people with learning
22 difficulties and also to inform the work underway to
23 transform learning disability services within each
24 Trust.

25
26 This group is jointly chaired by the chief social work
27 officer and the deputy chief nursing officer, and is
28 made up of representatives from the health and social
29 care organisations and other key stakeholders.

1 Importantly, this includes representatives of families
2 of patients. This group meets regularly, initially
3 monthly and latterly bimonthly, although there were
4 some interruptions to the schedule of these meetings
5 due to the Coronavirus pandemic. Minutes from the
6 group's meeting have been published on the Department's
7 website since September 2020.

14:29

8
9 The Muckamore Departmental Assurance Group are provided
10 with the report at each meeting. This provides a
11 summary of arrangements to ensure patient safety at the
12 Hospital. It must be acknowledged at this stage that
13 to ensure the services currently being provided by the
14 Hospital are safe, a range of measures have been put in
15 place by Belfast Trust. These include restructuring
16 and enhancement of the Trust's senior management team,
17 installation of CCTV in all wards, day care and the
18 swimming pool. There is contemporaneous viewing of
19 footage selected at random and viewed by an independent
20 group of staff. The provision of seclusion practices
21 has resulted in a significant reduction in the number
22 of seclusion episodes and numbers of patients requiring
23 seclusion.

14:29

14:29

14:30

24
25 A weekly report on patient safety is prepared. This is
26 viewed by the senior management team in Muckamore and
27 is shared with the multidisciplinary team. There is
28 also a weekly live governance call for all clinical
29 areas to feed back on the previous weeks incidents and

14:30

1 any other governance issues.

2
3 In addition, the Permanent Secretary chaired a number
4 of meetings with the senior executives in Belfast
5 Trust, the Board, the Public Health Agency during 2019, 14:30
6 to discuss options for the future of Muckamore and any
7 necessary interim measures to ensure the safety and
8 stability of the Hospital.

9
10 RQIA continued to carry out unannounced inspections of 14:30
11 the Hospital, and the Department has also held regular
12 meetings with both the RQIA and the Belfast Trust
13 outside of the assurance group to seek assurances about
14 the safety and stability of services at the Hospital.

15 14:31
16 Further to the findings of the SAA report, the
17 Department considered that this report had not explored
18 leadership and governance arrangements at Muckamore or
19 the Belfast Trust sufficiently. Consequently, it
20 directed the Board and the Public Health Agency to 14:31
21 commission an independent review of the Trust
22 leadership and governance arrangements at the relevant
23 time.

24
25 The independent review panel's report was published on 14:31
26 the Department's website on 5th August 2020, after a
27 briefing event on its findings was held for families.
28 This review panel were very clear that there were
29 failures of care at Muckamore which resulted in harm to

1 patients, albeit it recognised the efforts made by
2 Belfast Trust to promote and monitor a safe person
3 centred environment at Muckamore. The review
4 identified a number of issues with governance, a matter
5 this Inquiry will no doubt investigate in much greater 14:32
6 detail.

7
8 Ultimately, given the leadership and governance
9 failings identified by this review, the Minister
10 announced this Public Inquiry on 8th September 2020. 14:32
11 He also accepted all of the 12 recommendations made by
12 the independent review panel, these have been included
13 in the action plan, along with the 42 recommendations
14 from SAA Report, with their implementation overseen by
15 the Muckamore Departmental Assurance Group. I can tell 14:32
16 the Inquiry to date 27 of the 54 actions contained in
17 the action plan have been rated as green and are now
18 completed.

19
20 whilst it does not seek to gainsay any police 14:32
21 investigation or the work of this Inquiry, the
22 Department wish to take this opportunity to once again
23 publicly apologise for the appalling behaviours
24 identified in the two reports to date, and to accept
25 that the findings of the reports reflected practices 14:32
26 that fell well short of what is acceptable.

27
28 At the same time, it is important to recognise those
29 within the health and social care system who work

1 tirelessly to deliver high quality and safe services to
2 people with learning disability and to recognise the
3 dedication, determination and support of those family
4 members who provide an invaluable support to their
5 loved ones. 14:33

6
7 Now, turning to the Department's engagement with this
8 Inquiry.

9
10 In anticipation of this Inquiry, the chief social work 14:33
11 officer and the then chief nursing officer wrote to all
12 health and social care organisations and to staff in
13 the Department on 5th February 2020, to ask that all
14 necessary steps were taken to identify and preserve any
15 documents, records and other relevant material relating 14:33
16 to Muckamore, and to ensure that they were not subject
17 to schedule disposal. Minister Swan announced on 8th
18 September 2020, his intention to hold an Independent
19 Public Inquiry into the events of Muckamore. In
20 December 2020, the Department's director of corporate 14:34
21 services reiterated the message of the February 2020
22 letter, and as advised earlier the Muckamore Abbey
23 Review Team was set up in 2019. It is responsible for
24 overseeing the implementation of the sector-wide
25 actions and recommendations in the action plan and 14:34
26 providing support for the Muckamore Departmental
27 Assurance Group. It is also responsible for supporting
28 the Department's response to this Inquiry and
29 additional resources have been allocated to deliver on

1 this role.

2
3 In August 2021, further correspondence was sent by the
4 Department to senior staff around the identification,
5 collation and forwarding of any material of potential
6 relevance for the Public Inquiry into Muckamore. 14:34

7 Following the publishing of the Inquiry's terms of
8 reference in October 2021, and engagement with the
9 Inquiry on 23rd November 2021, a further e-mail was
10 issued at the end of November, on the 29th, by the 14:35
11 Director of Disability and Older People Directorate,
12 which sought nominated contact points and deputies for
13 each of the command groups with the Department. They
14 would be responsible for the receipt and action of
15 requests for that group. 14:35

16
17 The Department has engaged in extensive searches of its
18 records, both electronic and hard copy, held both on
19 and off site and within the public records office.
20 These have been catalogued and to date in the region of 14:35
21 72,000 documents have been identified as of potential
22 relevance to this Inquiry's terms of reference and
23 they've been catalogued.

24
25 A total of approximately 4,500 documents have been 14:35
26 identified in response to the initial request by the
27 Inquiry, and these have been uploaded to the Inquiry's
28 system. Some continuing work is ongoing to identify a
29 small number of hard files and a further direction has

1 been issued. The Department recognises the importance
2 of the Inquiry having all relevant documents and is
3 engaging in a quality assurance process to ensure that
4 no stone has been left unturned. Albeit the Department
5 is confident that its process has been robust and 14:36
6 reflects its serious and diligent approach to its duty
7 to this Inquiry.

8
9 Final on this topic, the Department wants to welcome
10 the constructive approach of the Inquiry team to all 14:36
11 engagements to date and to recognise the clear benefits
12 of this collaborative approach.

13
14 In conclusion, I should like to conclude by welcoming
15 on behalf of the Department this opportunity to provide 14:36
16 an opening statement. It is hoped that this overview
17 of health and social care structures has assisted in
18 setting the scene for this Inquiry, albeit it's
19 anticipated that the Inquiry will hear much more around
20 the acronyms and the structures. The Department 14:36
21 reiterates that it stands ready to cooperate with and
22 assist the Inquiry in any way that it can, in
23 particular given the important task of this Inquiry the
24 Department welcomes the difficult questions which are
25 likely to come and recognises that these will be 14:37
26 essential to ensure fulsome answers and recommendations
27 are produced by the Inquiry.

28
29 As we enter this stage of the process, it is recognised

1 that in due course the Department will be no doubt
2 providing a closing a statement at the end of the oral
3 hearings. It is anticipated that at that stage the
4 Department will be in a more informed position to
5 provide details around any failures and any missed 14:37
6 opportunities, which no doubt will form the basis of
7 learning and your recommendations.

8
9 Finally, the Department wishes to repeat what was said
10 by Minister Swann when he announced this Inquiry. He 14:37
11 suggested:

12
13 "I want to take this opportunity to once again put on
14 record my apologies on behalf of the health and social
15 care system to patients and families who have been let 14:37
16 down by a failure to protect patients from abuse. But
17 families want more than apologies. They want and need
18 and deserve answers as to why this happened and how it
19 was allowed to happen."

20 14:38
21 He also reflected on how this had been a sad chapter in
22 the history of health and social care services in
23 Northern Ireland, in particular for the Belfast Trust
24 and Muckamore Abbey Hospital. He reflected upon their
25 failure both in respect of their duty to protect 14:38
26 patients and to family members and vowed that this
27 abuse should never have happened and that he would do
28 all he could to make sure that it never happens again.
29

1 The Department maintains this pledge to do all that it
2 can to ensure this abuse never happens again.

3
4 Thank you, Chair and panel, for your time and
5 consideration. 14:38

6 CHAIRMAN: Mr. McGuinness, thank you very much indeed.
7 Thank you.

8 MR. MCGUINNESS: Thank you, sir.

9
10 END OF SUBMISSION BY MR. MCGUINNESS 14:38

11
12 CHAIRMAN: I think what we'll do is we'll take a short
13 break. It is warmer this afternoon than it was
14 yesterday for some reason. If we can just take ten
15 minutes and then we look forward to hearing from 14:39
16 Mr. Robinson on behalf of the PSNI. Thank you.

17
18
19 THE INQUIRY ADJOURNED BRIEFLY AND RESUMED AS FOLLOWS:

20 14:42

21 CHAIRMAN: Just give me a moment. (Short pause).
22 Could I just, before we hear from Mr. Robinson, could I
23 just ask everybody to make sure their sound is off on
24 their computers because we're getting quite a lot of
25 dinging coming through the feed as people receive 14:52
26 messages. So, sound off please. Mr. Robinson.

27 MR. ROBINSON: I'm obliged, Mr. Chairman, members of
28 the Panel.

29

1 SUBMISSION BY MR. ROBINSON:

2
3 MR. ROBINSON: I appear on behalf of the PSNI. I'm
4 senior counsel and I'm instructed by PSNI Legal
5 Services Branch. I'm grateful for the opportunity on 14:52
6 behalf of the PSNI to make opening submissions at the
7 start of the public hearings.

8
9 First and foremost, Mr. Chairman, the PSNI wishes to
10 acknowledge those at the heart of this Public Inquiry, 14:52
11 and they are the family and the patients of Muckamore
12 Abbey Hospital. The PSNI wish to commend the dignity
13 and fortitude of the families and the patients in both
14 seeking the establishment of this Inquiry, but also
15 their continued engagement with the PSNI to continue 14:53
16 their investigations.

17
18 The commencement of the Inquiry marks a significant
19 milestone in the State's response to the allegations of
20 abuse at the Hospital. The PSNI fully recognises the 14:53
21 duty upon this Inquiry to fully investigate this matter
22 and to develop a thorough Inquiry to find out what took
23 place, why it took place, how it took place, and also
24 to establish the steps that are required to ensure that
25 this does not happen again in both this establishment 14:53
26 and in any other establishment.

27
28 We wish to convey the PSNI's full commitment to the
29 Inquiry to discharge that public duty. This recognises

1 both the importance of the work of the Inquiry and also
2 the complexity of the tasks ahead.

3
4 There are two aspects for the PSNI as a Core
5 Participant in this Inquiry. The first, we say, is the 14:54
6 live and current ongoing investigation under Detective
7 Chief Inspector Jill Duffie, and I'll return to that in
8 a brief moment.

9
10 A second limb, sir, is the pre-investigation, the pre- 14:54
11 Op Turnstone investigative materials. They will relate
12 to previous responses to complaints and previous
13 investigations.

14
15 It I may address the current and live operation, that's 14:54
16 Op Turnstone. Mr. Doran very helpfully has outlined a
17 significant amount of detail that the PSNI wish to
18 convey to the Panel and to the public about the
19 investigation yesterday in his opening, and I'm
20 grateful to him for that. I'll try not to repeat any 14:55
21 of that and simply add to what the Inquiry has already
22 heard.

23
24 The public protection branch of the PSNI is dealing
25 with the largest adult safeguarding investigation in 14:55
26 the United Kingdom. It has put together a dedicated
27 team who is continuing to review significant volumes of
28 CCTV. They're continuing to triage incidents and also
29 interview suspects. And that's being conducted

1 expeditiously.

2

3 The timeframe being examined by Op Turnstone runs from
4 March 2017 through to November 2017, and not only is
5 that investigation ongoing, the PSNI is also engaging 14:55
6 with other bodies, for example, the NMC and the GMC,
7 highlighting any safeguarding issues they spot or
8 identify as the investigation unfolds. Quite similar
9 to how the Inquiry has indicated, it wishes to look
10 forward to preventing further incidents as it goes 14:56
11 through its Inquiry.

12

13 The criminal aspect, the criminal process has
14 commenced, and we heard yesterday the progress that has
15 been made. Evidentially, the police have recovered 14:56
16 some 300,000 hours of CCTV evidence, and the rough
17 calculation, sir, that equates to 34.2 years of
18 footage. Now, the police continue to examine that
19 footage and it's estimated that that exercise will
20 continue through this year and into 2023. 14:56

21

22 As mentioned yesterday, there were four files submitted
23 to the PPS involving a total of 38 members of staff.
24 Eight members of staff in the first file submitted to
25 the PPS are being prosecuted through the courts by way 14:57
26 of indictment in respect of multiple alleged offences
27 of ill-treatment and wilful neglect of patients in the
28 Psychiatric Intensive Care Unit, contrary to the Mental
29 Health Northern Ireland Order 1986 and other related

1 offences, including false imprisonment and common
2 assault.

3
4 I can say, Mr. Chairman, that the eight defendant staff
5 members are due to appear for a preliminary enquiry on 14:57
6 Tuesday, 14th June 2022, which is next week. Decisions
7 from the PPS, in relation to the second, third and
8 fourth files concerning the remaining 30 staff members
9 are expected in due course.

10 14:57
11 The police are also conducting criminal interviews in
12 relation to staff from the other four wards that are
13 being examined in this matter, and those interviews
14 will continue from '22 into '23. That's all I wish to
15 say about the Turnstone Operation. 14:58

16
17 Turning to the second limb, as I identified earlier,
18 the pre-Turnstone material. That material will touch
19 upon the issue of previous complaints and previous
20 investigations. Searches are ongoing and the collation 14:58
21 of that material remains ongoing, and that will be
22 provided to the Inquiry as soon as possible.

23
24 If I can just make some brief comments then on the
25 Memorandum of Understanding, and Mr. Doran very 14:58
26 helpfully set out that yesterday, and I don't intend to
27 reopen any of the provisions, but just to set the
28 memorandum into context.

29

1 In much the same way as the Inquiry has the statutory
2 obligation to investigate, so, too, does the PSNI under
3 Section 32 of the Police Northern Ireland Act 2000, and
4 where an offence has been detected they are under a
5 duty to take measures to bring that offender to 14:59
6 justice. That has brought about the necessity of that
7 memorandum. And I can say that the PSNI, the PPS and
8 your team have worked collaboratively and productively
9 in compiling the provisions of that memorandum. The
10 PSNI will continue to fully engage with the Inquiry and 14:59
11 your team to ensure that the obligations under that
12 memorandum are satisfied.

13
14 The Inquiry's task is to look to accountability through
15 its investigation, and accountability is not only seen 14:59
16 through your report, but it's also seen through the
17 criminal justice system, and as highlighted on Monday,
18 the Inquiry does not have any power to make any civil
19 or criminal liability findings, so the only route to
20 individual criminal accountability is through that 15:00
21 criminal justice system. We say that it's incumbent
22 upon all Core Participants, not least the PSNI, but
23 also the Inquiry, to remain resolute in ensuring that
24 there's no risk to that criminal justice process. The
25 PSNI will continue to support the Inquiry as much as it 15:00
26 can, whilst ensuring the sanctity of that criminal
27 justice investigation.

28
29 We must all generously guard against any risk to that

1 criminal justice process because if we don't do that it
2 may rob the patients, the families and the public of
3 that individual criminal justice accountability
4 exercise.

5
6 That's all I intend to say this afternoon, sir. Unless
7 there's anything further that the Inquiry wish to me to
8 address, those are the submissions on behalf of the
9 PSNI.

10 CHAIRMAN: Thank you very much indeed, Mr. Robinson.
11 Thank you.

12 MR. ROBINSON: I am obliged.

13
14 END OF SUBMISSION BY MR. ROBINSON

15
16 CHAIRMAN: All right. I think tomorrow, first up will
17 be Mr. Aiken for the BHSCT, and then we'll be hearing
18 from Mr. Neeson for the RQIA. And then at two o'clock
19 we'll be hearing from Mr. Maguire, I think it is, for
20 Group 3, as we're loosely calling them.

21
22 So, that completes our work certainly in this room
23 today. Can I just remind everybody, please, about mask
24 wearing when you do get up from your seats and move
25 around. I'm not very good at it myself, and I have
26 occasional forgotten, but can I remind everybody,
27 please do wear masks when you move around the building
28 because of course we do have people here, either in
29 this room for in Room B who may be particularly

1 susceptible to the virus. We'll also try and do
2 something again about the heating in here, but I'm
3 hoping by next week the fans will be working properly
4 with the right filters that will also reduce the risk
5 of transmission. Thank you everybody very much. I 15:02
6 think it's ten o'clock tomorrow.
7 MR. DORAN: Thank you, Chair. It's 10:30.
8 CHAIRMAN: Is it 10:30 tomorrow?
9 MR. DORAN: Yes.
10 CHAIRMAN: Yes. All right. In normal circumstances 15:02
11 when we're hearing evidence we're going to aim to sit
12 at 10:00.
13 MR. DORAN: Yes. Yes, I think we're moving to a
14 10:00 a.m. start on Monday morning.
15 CHAIRMAN: Fine. All right. Thank you very much. 15:03
16 MR. DORAN: Thank you, Chair.

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THE INQUIRY WAS THEN ADJOURNED UNTIL THURSDAY, 9TH JUNE
2022 AT 10:30 A.M.

15:03